

Lenbach Equity Opportunities III. GmbH & Co. KG has signed a purchase agreement for the acquisition of Holcim Technical Solutions and Products GmbH

Munich/Edingen-Neckarhausen, June 3, 2026 – Lenbach Equity Opportunities III. GmbH & Co. KG (“LEO III Fund”), a private equity fund advised by the DUBAG Group, with a focus on corporate carve-outs, has signed a purchase agreement for the acquisition of Holcim Technical Solutions and Products GmbH (“HTSP”) from Holcim Solutions and Products Germany GmbH (“Holcim”). HTSP is a specialized manufacturer of engineered elastomer solutions and high-performance rubber materials. The company serves a diverse customer base across aerospace, mechanical engineering, mobility, medical technology, and road marking applications.

As its current lease of the production site in Edingen-Neckarhausen is expiring, HTSP will relocate its operations within the next twelve months. Management is currently in advanced discussions with prospective landlords, and a new long-term lease is expected to be signed shortly, securing HTSP’s continued presence in the Mannheim/Heidelberg region. The relocation is expected to be completed by the end of 2026. DUBAG Group has many years of experience executing complex carve-outs, particularly in relocating production sites, and will work closely with HTSP’s management and employees to ensure a smooth and seamless transition. HTSP’s experienced employees, and the deep know-how and trusted customer relationships they bring, are recognized as core to the company’s continued success.

Under the new ownership, HTSP will continue to leverage its strong reputation in the civil aviation segment, where it has long provided engineered, non-textile flooring solutions to a global customer base. Beyond its aviation footprint, the company maintains a robust portfolio across several highly specialized sectors. This includes a dedicated sheeting business offering high-performance rubber sheets certified for drinking water, as well as critical insulating and building solutions. HTSP is also an established partner to the infrastructure sector through its road-marking business.

Sebastian Stalter, Director at the DUBAG Group, comments:

“We are delighted to partner with HTSP’s management team and to support the next chapter in the company’s development. Together, we will deepen the focus on HTSP’s customers and their technological needs, and look forward to securing a strong future in the Mannheim/Heidelberg region.”

The transaction is subject to customary approval by the German Federal Cartel Office (*Bundeskartellamt*) and is expected to be completed by the end of June 2026.

About Holcim

Holcim (SIX: HOLN) is the leading partner for sustainable construction with net sales of CHF 15.7 billion in 2025, creating value across the built environment from infrastructure and industry to buildings. Headquartered in Zug, Switzerland, Holcim has more than 45 000 employees in 43 attractive markets – across Europe, Latin America and Asia, Middle East & Africa – and has been recognized as a Global Top Employer by the Top Employers Institute. Holcim offers high-value end-to-end Building Materials and Building Solutions, from foundations and flooring to walling and roofing – powered by premium brands including ECOPact, ECOPlanet and ECOCycle.

Find out more about Holcim at <https://www.holcim.com>

About DUBAG Group and the LEO III Fund

DUBAG Group, founded in 2009 and based in Munich, is a rapidly growing investment firm managing the private equity fund Lenbach Equity Opportunities III. GmbH & Co. KG (“LEO III Fund”), which invests in mid-cap companies facing special situations such as corporate carve-outs, turnarounds, succession issues in family-owned businesses, complex financing structures, and tail-end situations for financial investors. The LEO III Fund follows a pan-European investment strategy, with particular focus on the DACH region and Italy.

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